

BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS HELD ON
THURSDAY, 15TH APRIL, 1982 AT 12:00 NOON IN ROOMS H-762 AND H-769
OF THE HALL BUILDING, SGW CAMPUS

ATTENDANCE: Present were: Mr. D. W. McNaughton, Chairman, Mr. W. E. McLaughlin, O.C., Chancellor, Mr. D. Arfin, Mr. M. J. Bourgault, C.M., Dr. R. W. Breen, Dr. M. Brian, Dr. J. S. Daniel, Mr. J. Dinsmore, Dr. M. S. Dubas, S.J., Prof. C. Gabriel-Lacki, Mr. R. L. Grassby, Mr. S. Huza, Mrs. B. J. Lande, C.M., Mr. L. I. MacDonald, Prof. G. Martin, Mr. P. M. McEntyre, Mr. G. Murray, Dr. J. W. O'Brien, Dr. T. S. Sankar, Rev. A. Graham, S.J., Secretary.

Absent with apologies: Mr. J. Cahayla, Mr. G. T. Fisher, Mr. R. K. Groome, O.C., Dr. H. Habib, Mr. P. E. Martin, Jr., Mr. J. J. Pepper.

DOCUMENTS CONSIDERED AND ATTACHED TO THESE MINUTES

BG-82-3-D14	-	Code of Conduct: Membership.
BG-82-4-D24	-	Personnel Committee Report to the Board.
BG-82-4-D25	-	Resolution re: Simone de Beauvoir Institute.
BG-82-4-D26	-	CCSL Budget (1982-83). (CCSL-82-3-D4).
BG-82-4-D27	-	Development Fund 1981 Campaign.
BG-82-4-D28	-	Letter from AUCC to O'Brien re: Bill C-10.
BG-82-4-D29	-	Bill C-10 (The Globe & Mail, March 31, 1982).
BG-82-4-D30	-	Report of the Finance Committee to the Board.
BG-82-4-D31	-	Memo to McNaughton from Breen re: CCSL (April 14, 1982).
BG-82-4-D32	-	Dept. of Athletics - Salary Allocations.
BG-82-4-D33	-	Dept. of Athletics - Non-Salary Allocations.
BG-82-4-D34	-	Dept. of Athletics - Projected Program Budgets 81-82.
BG-82-4-D35	-	"Athletic Budget Proposal Leaked" - (Link, March 19, 1982).
PC-82-4-D11	-	Breen's Report
PC-82-4-D12	-	Daniel's Report.
FC-82-3-D5	-	Provisional Operating Budget, Fiscal 1982-83, No. 1.
FC-82-3-D6	-	Provisional Operating Budget, 1982-83.
FC-82-3-D7	-	Guide to the University Operating Budget 1981-82.
FC-82-3-D8	-	Fee Revision - International Students (Memo, April 13, 1982).
FC-82-3-D9	-	Fee Increases for SGW Schools (Memo, April 13, 1982).

The closed session of these minutes are attached hereto to form part hereof.

OPEN SESSION

1. The Chairman thanked Mr. P. M. McEntyre for chairing the meeting of 18th March, 1982.

2. Approval of Minutes

It was moved and seconded and unanimously RESOLVED:

THAT the minutes of 18th March, 1982 be approved.

3. Dr. Breen's Report

Dr. Breen introduced document BG-82-4-D31, addressed to the Chairman, Mr. D. W. McNaughton. He summarized his report of the Special Committee established by the Board to study financial aid for international students. His basic recommendation concerns financial aid to those foreign students who were in the university before the government required the imposition of additional fees. The Special Committee estimates that aid for these students should be approximately \$379,000. It is expected that government will supply about \$80,000; suggested sources of additional revenue are identified in the report. Furthermore, the Committee recommends discussions with the Conseil des Universités and representatives of the Quebec and Federal governments concerning the plight of Third World Students attending Concordia. Mr. Huza inquired about the reasons for exempting students with diplomatic visas from additional fees. Vice-Rector Martin stated that this was according to Quebec government directive and reminded the governors that other classes of students, particularly those from countries having exchange agreements with the Quebec government, were also exempted.

4. Rector's Report

Dr. O'Brien introduced documents BG-82-4-D28 and -D29. The Government of Canada has brought forward Bill C-10, granting Letters Patent for the establishment of degree granting institutions. In the past, such incorporation required discretionary action by the Minister of Consumer and Corporate Affairs; the present bill removes this discretionary power. The Federal government has taken the position that any Canadian citizen or group of citizens may incorporate for a legitimate, legal purpose. The university community and, in particular, the Association of Universities and Colleges in Canada (AUCC) finds a serious objection because of the possibility of establishing a "university" unrestricted by any need to meet objective standards. The operation of such an institution is impossible in the Province of Quebec, but in some provinces it is possible and has taken place. The setting up of such "fly-by-night" institutions is detrimental to the reputation and well-being of all established universities in Canada. To date, Canadian universities have had an excellent reputation; "degree mills" have not operated in Canada. Fear of

jeopardizing university standards has prompted the AUCC to request its members to strongly represent the universities' position to the Federal government.

Mr. Ian MacDonald assured the Board that individual letters addressed to the Prime Minister are carefully screened and a report given daily on their import. It was therefore suggested that a letter be drafted indicating to the members the general content of a letter which they might send to the Prime Minister.

5. Vice-Rector Martin's Report

The building on the south-west corner of de Maisonneuve and Bishop is being demolished.

6. The Rector introduced document BG-82-3-D14 and it was moved and seconded (O'Brien, Arfin) and unanimously APPROVED:

THAT the seven (7) names listed therein be appointed members of the Supervisory Committee for the Code of Conduct (nonacademic) for the 1981-82 academic year.

7. Documents BG-82-4-D30 and FC-82-3-D5, -D6 and -D8 were distributed. These documents concern the Provisional Operating Budget, Fiscal, 1982-83 and have been considered at a meeting of the Finance Committee on 13th April, 1982. Vice-Rector Martin commented on the documents and, in particular, on the Provisional Operating Budget, Fiscal 1982-83, No. 1. He introduced three resolutions as follows:

(1) It was moved and seconded (G. Martin, McEntyre) and unanimously APPROVED:

THAT the budget as outlined in document FC-82-3-D5, containing an estimated deficit of \$2,745,000 and with its attendant policy of hiring freeze as outlined and effective June 1, 1982, be approved.

(2) It was moved and seconded (Martin, McEntyre) and RESOLVED, with two opposing votes;

WHEREAS, the Board deeply regrets the necessity to impose increased fees;
and

WHEREAS, the government has decreed that university grants be calculated on the presumption that increased fees are imposed; and

WHEREAS, the university is not financially able to forego the grant revenue in question;

THAT the fees for international students be according to the "New Fee Per Credit" schedule listed below:

	<u>Present Fee Per Credit</u>	<u>New Fee Per Credit</u>
Students who completed at least one term of a programme to the fall 1981 term	\$ 83.33	\$116.67
Students who first registered in a programme for the fall 1981 or later	\$137.60	\$145.00

The fee change will be effective with the summer term of 1982.

- (3) It was moved and seconded (Martin, McEntyre) and with two opposing votes, RESOLVED:

THAT the fee increase as proposed in the following schedule for the Sir George Williams Schools, be adopted and enforced beginning April 15, 1982:

<u>Item</u>	<u>Current</u>	<u>Proposed</u>
a) 2 hrs. High School course	\$ 90	\$120
b) 2 hrs. Business School course	90	120
c) 3 hrs. High School Science with lab.	125	165
d) 3 hrs. Business School course	125	165
e) "All morning" typing - Summer 5 weeks	220	300
f) "Ten weeks" - 24 hrs. - Day Typing Winter	90	120

8. Dr. Breen distributed document BG-82-4-D26. During the following discussion, Mr. D. Arfin distributed BG-82-4-D32, -D33, -D34 and -D35. These documents concern the CCSL Budget dated 30th March, 1982. Dr. Breen addressed himself to document BG-82-4-D26 stating that the Priorities and Finance Committee of CCSL was made up of three directors and four students, and that the following guidelines had been used in considering the budget:

- (1) That the number of students next year would remain substantially unchanged.
- (2) That the government subsidy to student services would not increase. (This is a guess).

- (3) That salary for full-time staff in student services would be not more than 12.3% for 1981-82 (still to be defined) and 11% for 1982-83.
- (4) That there will be no increase in allotment for non-salary items.

After commenting on document CCLS-82-3-D4 (a letter of Mr. D. L. Boisvert, Acting Chairman of the CCSL Priorities and Finance Committee) it was moved and seconded (Breen, Murray)

THAT the Concordia Board of Governors accept the budget recommendation of the Priorities and Finance Committee of the Concordia Council on Student Life dated 30th March, 1982, as amended.

Dr. Enos, Director of Physical Education and Athletics, requested and was granted speaking privileges. He stated that he and his department were not opposed to budget cuts as such, understanding that a contraction of the CCSL budget for 1982-83 is a necessity. However, he felt strongly that the proposed budget, as recommended by the Priorities and Finance Committee, was unacceptable because it unreasonably restricted the capacity of the Director of Athletics to operate in his own area.

The proposed resolution is to be interpreted and understood in the terms specified in document CCSL-82-3-D4, page 2 reading: "In addition, the Committee would like to recommend the following... (five specific recommendations)". The point at issue is only the right of the Director of Athletics to determine with his department the way in which budget restrictions are to be applied.

Mr. Dean Arfin defended at length the position of the Priorities and Finance Committee and in support of his arguments, referred to documents BG-82-4-D32, -D33, -D34 and -D35. In particular, he stressed the fact that the Athletics Department had decided to abolish football and all but one of the women's programmes rather than eliminate staff. He stressed the fact that all programmes should be maintained' and financial savings should be made by reducing staff. Mr. Ian MacDonald inquired about the number of staff that would have to be eliminated and Dr. Enos replied that in order to save \$110,000 (the recommended amount), it would be necessary to eliminate five staff members.

The Rector corrected a misunderstanding about the length of time the university is required to give notice of dismissal to staff, pointing out that he had, in previous years, made it clear that the entire process from beginning to consider staff reductions to actual departure of staff would probably require about 18 months; this was entirely different from the actual time that the university requires for dismissal notice.

After further discussion, it was moved and seconded (Dinsmore, McEntyre) and, on a show of hands, RESOLVED (11 in favour, 5 opposed):

THAT the matter of the CCSL budget be referred to a meeting of the Finance Committee of the Board of Governors.

9. The Rector introduced document BG-82-4-D27 summarizing the results of the Development Fund 1981 Campaign and the proposed use of the gift offered by the Associates of Concordia. The Rector congratulated the campaign manager for the success of the campaign and it was moved and seconded (O'Brien, Huza) and unanimously RESOLVED:

THAT the Board support the Rector's recommendation to the Associates, as indicated in document BG-82-4-D27, on utilization of their proposed gift to the University.

10. The Rector referred to a letter addressed to the Secretary of the Board from Audrey J. Williams, University Research Officer, requesting that certain powers be assigned to Dr. O'Brien for the purpose of receiving grants from Employment and Immigration Canada under their-student Employment Programme - Summer Canada. Therefore, it was moved and seconded (Dinsmore, Huza) and unanimously RESOLVED:

THAT Dr. J. W. O'Brien be authorized to sign any official document with the Canadian Government concerning the following three projects:

Translators
Interpreters
Satellite Activities Programme

for the International Conference on Research and Teaching related to Women; and

THAT Concordia University will assume any costs exceeding the allowed contribution from the Canadian Government in the event the projects are subsidized.

11. The Rector gave notice of a resolution to be introduced next month for a change of By-laws concerning a restructuring of student membership on Senate. He noted that the exact terms of restructuring, following the Senate resolution, will have to be worked out, but this will be done before next month's meeting.

12. Date, Time and Place of Next Meeting

The next meeting will take place on Thursday, 20th May, 1982 at 12:00 noon in Room H-762 of the Hall Building, SGW Campus.

13. Adjournment

The meeting adjourned at 2:55 p.m.

Aloysius Graham, S.J.,
Secretary